

Report of Head of Governance and Scrutiny Support

Report to West Yorkshire Joint Health Overview and Scrutiny Committee

Date: 8 October 2018

**Subject: West Yorkshire and Harrogate Health and Care Partnership:
Memorandum of Understanding**

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

1 Purpose of this report

1.1 The purpose of this report is to present the draft West Yorkshire and Harrogate Health and Care Partnership Memorandum of Understanding for consideration by the West Yorkshire Joint Health Overview and Scrutiny Committee (the JHOSC).

2 Background

2.1 At its meeting in July 2018, the West Yorkshire Joint Health Overview and Scrutiny Committee (the JHOSC) considered an update report on the Partnership's shadow Integrated Care System status (announced in May 2018).

2.2 At that meeting the JHOSC highlighted the following matters:

- The role of the proposed Partnership Board, its membership and the balance in proposed membership between elected local councillors and non-elected officials.
- How closer working will be delivered at a local level and how local Health and Wellbeing Boards will feed into the ICS
- How social care is reflected in the Partnership and the role of local authorities within the Partnership, specifically in terms of:
 - The wider determinants of health; and those issues where local authorities have a role (housing/employment etc) which contribute to prevention/intervention; and,
 - Democratic accountability and decision-making

3 Summary of main issues

- 3.1 In October 2017 the West Yorkshire and Harrogate Partnership (WYH) Senior Leadership Executive Group (SLE) agreed that a Memorandum of Understanding (MoU) should be developed to formalise working arrangements and support for the next stage of the Partnership's development.
- 3.2 The MoU is proposed as a formal agreement between WYH health and care partners. The MoU is not a legal contract but it is proposed as a formal agreement to continue working together in partnership to deliver better health and care outcomes across the West Yorkshire and Harrogate area.
- 3.3 The draft West Yorkshire and Harrogate Health and Care Partnership Memorandum of is appended to this report for consideration by the JHOSC.
- 3.4 It should be noted that the draft West Yorkshire and Harrogate Health and Care Partnership Memorandum of Understanding is likely to be considered by a number of different partner organisations, including local Health and Wellbeing Boards, local Health Overview and Scrutiny Committees and relevant NHS bodies.
- 3.5 As previously indicated, in May 2018, the Partnership was one of four areas to be invited to part of the Integrated Care System (ICS) development programme. Being a Shadow ICS is about helping the partnership to develop the sophistication of process and relationships that means, in future, the partnership itself will be able to take on some powers and budgets from national bodies. This would mean that decisions about investment in health and care can be taken more locally by those with a closer relationship to the impact of such decisions.
- 3.6 In practice this does not change the status of the Partnership, or remove or revoke any responsibilities or sovereignty from the organisations that make up the Partnership. Rather, the aim of the MoU is to provide the opportunity to develop a clear statement of intent from all partners about working together to develop a greater level of sophistication for more effective local decision making.
- 3.7 The MoU is intended to be read in conjunction with the West Yorkshire and Harrogate Next Steps document published in January 2018 and presented to the JHOSC at its previous meeting in July 2018. The Next Steps document is also appended to this report.
- 3.8 The text of the MoU covers the context for the partnership, how partners are expected to work together across WYH, including principles, values and behaviours, mutual accountability and governance arrangements, including how the Partnership moves towards a new approach to assurance, regulation and accountability with the NHS national bodies.
- 3.9 Development of the MoU has aimed to provide a platform for:
 - a refresh of the governance arrangements including the relationship and interplay between the six Places and statutory bodies.
 - exploring what mutual accountability means in the context of collective ownership for delivery, rather than a top-down approach.

- developing a new approach to commissioning, and maturing provider networks that collaborate to deliver services in place and at WYH level.
- improving clinical and managerial leadership of change in major transformation programmes.
- developing more transparent and inclusive approaches to citizen engagement in development, delivery and assurance.
- improving political ownership of, and engagement in the agenda, including regular opportunities for challenge and scrutiny.
- developing a new assurance and accountability relationship with the NHS regulatory and oversight bodies that provides new flexibilities for WYH to assert greater control over system performance and delivery and the use of transformation and capital funds.
- agreeing an effective system of risk management and reward for the NHS bodies in the system.
- how partners will work together in WYH, including principles, values and behaviours.
- the objectives of the Partnership, and how joint priority programmes and enabling workstreams will improve service delivery and outcomes across WYH.
- the mutual accountability and governance arrangements, including how we will move towards a new approach to assurance, regulation and accountability with the NHS national bodies.
- a joint financial framework and how it relates to NHS partners.
- the support that will be provided to the Partnership by the national and regional teams of NHS England and NHS Improvement.
- which aspects of the agreement apply to particular types of organisation.

3.10 All parties to the MoU have been asked to take the process for sign-up through their respective governance structures, including making any final decision at a meeting that takes place in public: Anticipated to take place during September and October 2018.

3.11 Appropriate representatives have been invited to attend the meeting to help the JHOSC consider the information presented.

4 Recommendations

4.1 The West Yorkshire Joint Health Overview and Scrutiny Committee is asked to consider and comment on the details presented in this report and associated appendices and agree any specific matters that may require further scrutiny action, input or activity.

5 Background papers¹

5.1 None used

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.